

(GPA-308) Project Planning and Management for Public Sector

Pre-Requisites: None

Learning Objectives:

The aim of this course is to develop an understanding of the methods and challenges of managing projects in the public sector. It will develop an understanding of certain tools and techniques for public-sector managers as they try to achieve results in that environment, which is characterized by limited resources, political and media oversight, overt opposition, complex sets of rules and processes, and unclear goals and outcomes.

Learning Outcomes:

After completing the course, students should be able to:

- Demonstrate the basic understanding of project management principles and tools and techniques for planning and execution.
- Comprehend and apply specific strategies to enhance the management capability of managers working in the public and private sectors
- Understand the indigenous planning and development sector processes and methods from policy planning to projects planning, approval, execution and monitoring and evaluation.
- Develop SMART project objectives aligned with its parent sector objectives and project's embedment in overall national policy framework while coping with the overlapping systems of constraints that impede public-sector projects
- Negotiate with contractors and vendors for contract settlements, service level agreements, contract specifications and conflict management.
- Manage small to medium scale projects using the knowledge, skills, tools and techniques which they have learnt throughout the course and demonstrated in the form of final project, class activities, exercises and simulations.

Course Contents:

An Introduction to Pakistan's Development Sector. An Introduction to Project Management. Organizational Influences & Project Life Cycle. Development Sector Project Life Cycle. Project scope management Project Time Management. Project Cost Management. Project Integration Management

Text Books:

1. Public-Sector Project Management by David Wirick
2. Project Management Institute's PMIs Guide to the Project Management Body of Knowledge (PMBOK Guide®)
3. Managing Public Sector Projects: A Strategic Framework for Success in an Era of Downsized Government
4. Decision-making on Mega-projects: Cost-benefit Analysis, Planning and Innovation by edited by Hugo Priemus, Bent Flyvbjerg, Bert van Wee